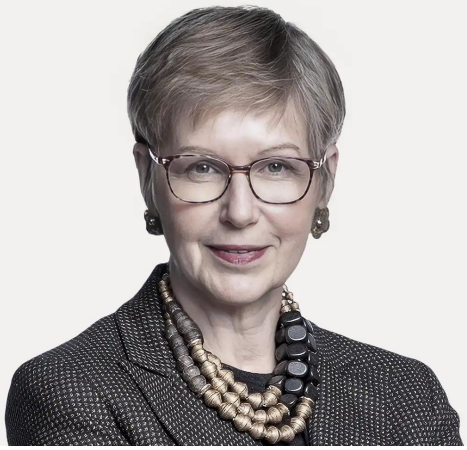

LYNN L. ELSENHANS

Major Career Roles

Chair/CEO, Sunoco and Sunoco Logistics
Independent Director, Saudi Aramco
Non-Executive Director, GSK plc
Independent Director, Baker Hughes Co.
Independent Director, Peter Kiewit and Sons Inc.

Other Career Highlights

Trustee, Rice University
Independent Director, Flowserve Corp.
Independent Director, International Paper Co.
Director, Texas Medical Center
Various roles, Royal Dutch Shell plc

Lynn Laverty Elsenhans currently serves as a Independent Director of Taiwan Semiconductor Manufacturing Company (TSMC) (since 2024) and Saudi Aramco (since 2018). She was previously an Independent Director at GlaxoSmithKline plc, Baker Hughes Co., and Flowserve Corporation.

In 2008, as Chair, President & CEO of Sunoco, Inc. and Sunoco Logistics Partners LLC (2008-2012), she became the first woman to lead a major U.S. oil company. She drove a decisive strategic pivot: exiting refinery operations, focusing on high-return logistics and fuel marketing, and orchestrating a successful corporate simplification and recovery of shareholder value.

She is widely recognised for her pioneering 28-year tenure at Royal Dutch Shell, including leadership roles as Executive Vice President of Shell Downstream Global Manufacturing, President & CEO of Shell Oil Products USA, and CEO for Asia Pacific & Middle East - positions in which she oversaw refining, petrochemicals, logistics and large-scale operations across North America, Europe, and Asia.

She brings deep cross-sector expertise in:

- Energy & industrial operational leadership – leading global refining, petrochemical, and logistics platforms with rigour and systems discipline.
- Strategic transformation & divestiture – directing major portfolio realignment at Sunoco and Shell under complex market environments.
- Board governance & risk oversight – serving on high-profile international boards spanning energy, engineering, life sciences and downstream manufacturing.
- Governance in emerging markets – navigating new roles with Saudi Aramco and TSMC, combining governance expertise with cross-border insight.

Educated in Applied Mathematics (Rice University) and holding an MBA from Harvard Business School, Lynn is renowned for her bold leadership, disciplined execution, and capacity to guide complex organisations through technological, environmental, and strategic change.